

Congress of the United States
U.S. House of Representatives
Committee on Small Business
2361 Rayburn House Office Building
Washington, DC 20515-6515

To: Subcommittee on Contracting and Workforce
From: Committee Staff
Date: December 7, 2015
Re: Hearing: "Supporting Success: Empowering Small Business Advocates"

The Committee on Small Business Subcommittee on Contracting and the Workforce will meet for a hearing titled, "Supporting Success: Empowering Small Business Advocates." The hearing is scheduled to begin at 11:00 A.M. on Wednesday, December 9, 2015, in Room 2360 of the Rayburn House Office Building.

As part of the Subcommittee's ongoing effort to improve the competitive viability of small contractors, the hearing will examine how the small business advocates at the Small Business Administration (SBA) and at other federal agencies support small business success. Specifically, the Subcommittee will receive testimony from small businesses and their representatives on their experiences working with the Offices of Small and Disadvantaged Business Utilization, the Procurement Center Representatives, the Business Opportunity Specialists, and the Commercial Market Representatives.

I. Overview of Small Business Advocates

There are two principle types of advocates who help small businesses pursue and perform federal contracts and subcontracts. First, there are those within the SBA, and then there are also those at other federal agencies. Some are statutorily established positions, and others are only referenced in the Small Business Act (the Act) without a clear explanation of their roles and responsibilities. This memorandum will briefly explain how each of the advocates operate, and begin by looking at those within SBA – the Procurement Center Representatives (PCRs), the Commercial Market Representatives (CMRs), and the Business Opportunity Specialists (BOSs), – before looking at the Offices of Small and Disadvantaged Business Utilization (OSDBU) outside of SBA.

a. PCRs

Of the advocates within SBA, only the PCRs have a specific set of roles and responsibilities under the Act. The PCRs are established in section 15(l) of the Act.¹ Required to be experts in federal contract law,² the PCRs are charged with implementing the requirement that small businesses be afforded the maximum practicable opportunity to compete for prime contracts and the ability to compete for subcontracts on contracts not awarded to small businesses.³ To achieve that goal for prime contract opportunities:

¹ 15 U.S.C. § 644(l).

² *Id.* at § 644(l)(5).

³ 15 U.S.C. § 644(e).

The contracting officer shall set aside any acquisition over \$150,000 for small business participation when there is a reasonable expectation that:

- (1) Offers will be obtained from at least two responsible small business concerns offering the products of different small business concerns . . . ; and
- (2) Award will be made at fair market prices. Total small business set-asides shall not be made unless such a reasonable expectation exists.

48 C.F.R. § 19.502-2(b).

The PCRs are the individuals within SBA directly responsible for helping ensure that small business have the opportunity to compete for these contracts.⁴ Before an agency decides not to set aside a contract for small business, the SBA PCR is required to sign off on the acquisition strategy, or if a PCR is unavailable, the agency's own small business specialist is to sign off on the acquisition plan.⁵ If a contract is bundled, PCR review of the bundling justification is required by statute. In either case, if the PCR disagrees with the contracting officer's decision, the PCR may file an appeal delaying the implementation of the contract strategy. Such an appeal is known within SBA as a Form 70. If the PCR and the agency disagree on the Form 70, the Administrator of the SBA may file an appeal with the head of the contracting agency. An award may not be made while the appeal is pending, but the ultimate decision on contracting strategy rests with the contracting agency.⁶

When a contract is awarded to an other-than-small business and the contract is for more than \$650,000, the contract must include a subcontracting plan enumerating the opportunities for small businesses to participate as subcontractors and the plan must assign both percentage and dollar value goals to these opportunities.⁷ The PCR, when available, provides an opinion to the contracting officer on the appropriate subcontracting goals.

SBA currently has 49 PCRs; however, these 49 individuals serve in 25 other roles as well as having responsibilities as PCRs. Further, there were 61 PCRs in 2011 – a time when there were vacancies in the PCR program.⁸

⁴ According to the SBA, PCRs “increase the small business share of Federal procurement awards by initiating small business set-asides, reserving procurements for competition among small business firms; providing small business sources to Federal buying activities; and counseling small firms. In addition, PCRs, advocate for the breakout of items for full and open competition to affect savings to the Federal Government.” SBA, GOVERNMENT CONTRACTING FIELD STAFF DIRECTORY (2011) [hereinafter FIELD STAFF DIRECTORY], *available at* <http://www.sba.gov/content/government-contracting-field-staff-directory>.

⁵ 48 C.F.R 19.501(d); 19.505(a).

⁶ 15 U.S.C. § 644(a).

⁷ *Id.* at § 637(d); 48 C.F.R. § 19.704.

⁸ SBA, PCR Directory *available at* <https://www.sba.gov/content/pcr-directory>. 2011 data from Committee Memorandum, “Helping Small Businesses Compete: Challenges within Programs Designed to Assist Small Contractors” Appendix B (2011) *available at* http://smbiz.house.gov/uploadedfiles/memo_9.15.11.pdf.

b. CMRs

While the PCR provides an opinion on subcontracting goal, it is the CMR who assumes responsibility for post award compliance. While CMRs are available to help small businesses seeking subcontracts through counseling and matchmaking, and they are also responsible for ascertaining a prime contractor's compliance with its subcontracting plan.⁹ Agencies and prime contractors are required to report on subcontract performance, and compliance with the subcontracting goal is reflected in past performance reports on prime contractors.¹⁰ The CMR reviews the prime contractor's reports, a responsibility they share with the agencies, and flag a failure to comply.

The 24 CMRs at SBA have educational requirements in the Act, but no other job description in statute.¹¹ Instead, their responsibilities are covered by SBA's Standard Operating Procedure (SOP) for the Subcontracting Assistance Plan.¹² Unfortunately, this job description has not been updated to reflect significant legislative changes to the subcontracting requirements made by the National Defense Authorization Acts (NDAA) for Fiscal Year (FY) 2013, 2014, 2015, and 2016.¹³ For example, the FY 13 NDAA changed the requirements for subcontracting plans.¹⁴ The FY 14 NDAA allowed prime contractors to take credit for lower tier subcontracts awarded to small businesses – something the current SOP does not reflect.¹⁵ The FY 15 NDAA altered subcontracting requirements for some of the largest defense contractors.¹⁶ The FY 16 NDAA made senior agency executives responsible for subcontracting goals.¹⁷ None of these changes are reflected in the SOP or the job description. Indeed, the SOP does not even recognize the existence of the federal subcontracting reporting system (FSRS) which has been in place for nearly ten years.

c. BOSs

Like the CMR, the BOS has educational requirements imposed by statute, and is tangentially referenced in the Act without a job description or a clear statement of responsibilities.¹⁸ So, like the CMR, the BOS is reduced to an out-of-date SOP to understand the full job description.¹⁹ However, to understand their role, it is first necessary to understand the SBA's 8(a) Business Development Program (8(a) program).

⁹ GAO, IMPROVEMENTS NEEDED TO HELP ENSURE RELIABILITY OF SBA'S PERFORMANCE DATA ON PROCUREMENT CENTER REPRESENTATIVES 2 (2011) [hereinafter PROCUREMENT CENTER REPRESENTATIVES]; according to the SBA, "CMRs are stationed in area offices, conduct compliance reviews of prime contractors, counsel small businesses on how to obtain subcontracts, conduct matchmaking activities to facilitate subcontracting to small business, and provide orientation and training on the Subcontracting Assistance Program for both large and small businesses." FIELD STAFF DIRECTORY.

¹⁰ 48 C.F.R. § 19.704.

¹¹ 15 U.S.C. § 633(h).

¹² SBA, SOP 60-03 (2006)

¹³ FY 13 NDAA, Pub. Law No. 112-239, 126 Stat. 2087 (2013); FY 14 NDAA, Pub. Law No. 113-66, 127 Stat. 672 (2013); FY 15 NDAA, Pub. Law No. 113-291, 128 Stat. 3292 (2014); FY 16 NDAA Pub. Law No. 114-92, 129 Stat. ____ (2015).

¹⁴ FY 13 NDAA at § 1653, 126 Stat. at 2082.

¹⁵ FY 14 NDAA at § 1614, 126 Stat. at 948.

¹⁶ FY 15 NDAA at § 821, 128 Stat. at 3433.

¹⁷ FY 16 NDAA at § 871, 129 Stat. at ____.

¹⁸ 15 U.S.C. § 633(g).

¹⁹ SBA, SOP 80-05-3A (2008).

The 8(a) program is a subset of the small and disadvantaged business (SDB) program. SDBs are small businesses at least 51 percent unconditionally owned by one or more socially and economically disadvantaged individuals.²⁰ Social disadvantage is presumed for members of designated groups, or may be established by a preponderance of the evidence for any other individual.²¹ Economic disadvantage is defined as a net worth of less than \$750,000, after excluding the value of the individual's ownership interest in the small business and the value of the individual's equity in a primary personal residence.²² A firm certifies as an SDB to either the procuring agency or to a third-party certifier, although all 8(a) firms are automatically considered SDBs.²³ There is a statutory goal of awarding five percent of all prime contract and five percent of all subcontract dollars to SDBs.²⁴

The 8(a) program is an important subset of the SDB program. 8(a) firms are small businesses owned and controlled by socially and economically disadvantaged individuals who have applied for and been accepted into a nine-year business development program at SBA.²⁵ While the definition of social disadvantage is the same in the 8(a) program as it is in the SDB program, the definition of economic disadvantage is much stricter, with a \$250,000 cap on assets outside of the business and primary residence, and a requirement that the individual demonstrate a limited access to capital.²⁶ Participation in the 8(a) program provides important contracting preferences such as sole-source contracts up to \$4 million (\$6.5 million for manufacturing contracts) are the preferred contracting method, although competitive 8(a) awards are allowed with the permission of the SBA.²⁷

In the 8(a) program, SBA is considered the prime contractor, and the 8(a) firm is its subcontractor, which requires agencies to negotiate awards with SBA.²⁸ However, since the 1990s, SBA has been entering into Memorandums of Understanding (MOUs) with agencies, allowing agencies to bypass SBA and award contracts directly to the 8(a) firms.²⁹ The 8(a) certification is processed by SBA, and annual reviews are required throughout the nine years of program participation to ensure a firm's continued eligibility.³⁰ Unlike other small business programs, the eligibility of an 8(a) participant cannot be challenged by another 8(a) firm or any other party.³¹

²⁰ 13 C.F.R. § 124.1002.

²¹ There is a rebuttable presumption that "Black Americans; Hispanic Americans; Native Americans (American Indians, Eskimos, Aleuts, or Native Hawaiians); Asian Pacific Americans (persons with origins from Burma, Thailand, Malaysia, Indonesia, Singapore, Brunei, Japan, China (including Hong Kong), Taiwan, Laos, Cambodia (Kampuchea), Vietnam, Korea, The Philippines, U.S. Trust Territory of the Pacific Islands (Republic of Palau), Republic of the Marshall Islands, Federated States of Micronesia, the Commonwealth of the Northern Mariana Islands, Guam, Samoa, Macao, Fiji, Tonga, Kiribati, Tuvalu, or Nauru); Subcontinent Asian Americans (persons with origins from India, Pakistan, Bangladesh, Sri Lanka, Bhutan, the Maldives Islands or Nepal)" are socially disadvantaged.

13 C.F.R. § 124.103.

²² 13 C.F.R. § 124.1002(c).

²³ *Id.* at § 124.1003.

²⁴ 15 U.S.C. § 644(g)(l).

²⁵ 13 C.F.R. § 124.

²⁶ *Id.* at § 124.104.

²⁷ *Id.* at § 124.506.

²⁸ 15 U.S.C. § 637(a).

²⁹ 13 C.F.R. § 124.508.

³⁰ *Id.* at § 124.201, 124.601.

³¹ 13 C.F.R. § 124.517.

It is the BOS who monitors 8(a) firms to ensure their continued eligibility for the program, negotiate contracts, and otherwise protect the firms and the taxpayers.

Unlike the CMR and the PCR, there is no comprehensive list of BOS available from SBA. Instead, a small business concern must visit each district office's website. A visit to these sites reveals that while an average of two to three BOS are assigned to each office, most of these BOS also serve as the HUBZone program liaison, veteran-owned small business liaison, and woman-owned small business liaison. However, the BOS have an incredibly important responsibility that should not be diluted: they are able to authorize sole source contracts, and last year these contracts exceeded \$9 billion.³² The BOS are the government's defense against waste, fraud and abuse in these programs – necessary as federal data shows that over \$115 million in 8(a) contracts went to companies that are not 8(a) firms.³³

d. OSDBUS

The final category of small business advocates is the OSDBUS. In 1978, Section 15(k) of the Small Business Act established an OSDBU within "each Federal agency having procurement powers."³⁴ While the nomenclature of these offices varies slightly from agency to agency, both the offices and the heads of the offices are collectively referred to as OSDBUS. Each OSDBU is to be appointed by the head of the agency, and be "responsible only to (including with respect to performance appraisals), and report directly and exclusively to, the head of such agency or to the deputy of such head, except that the Director for the Office of the Secretary of Defense shall be responsible only to (including with respect to performance appraisals), and report directly and exclusively to, such Secretary or the Secretary's designee'."³⁵

The Act assigns specific duties and responsibilities to the OSDBU. The OSDBU is responsible implementation and execution of contracting assistance-related functions and duties in the Small Business Act. This includes the small business set-aside program and other socio-economic contracting programs, as well as assisting small businesses in obtaining payments and late payment interest from their agency or from prime contractors. The primary focus of the OSDBU should be advocating for small business contracts, and "the failure of the contracting officer to accept any such recommendations shall be documented and included within the appropriate contract file."³⁶

The OSDBUS are specifically charged with fighting unjustified bundling. Contract bundling occurs when two or more requirements of a type that would be suitable for award to small business are consolidated into a larger contract requirement that is no longer suitable for award to small business. Due to concerns regarding limiting competition and excluding small business participation, the Small Business Act has very specific procedures agencies must follow in order to justify bundling, and the OSDBUS are a critical part of this process. Specifically, the Small Business Act directs them to "identify proposed solicitations that involve significant bundling of contract requirements."³⁷ When bundled requirements are identified, the OSDBU is to "work with the agency acquisition officials and the [SBA] to revise the procurement strategies for such proposed solicitations where appropriate to increase the probability of

³² Data from the Federal Procurement Data System (on file with the Committee).

³³ *Id.*

³⁴ 15 U.S.C. § 644(k).

³⁵ *Id.* at § 644(k)(3).

³⁶ *Id.* at § 644.

³⁷ *Id.* at § 644(k)(5).

participation by small businesses as prime contractors, or to facilitate small business participation as subcontractors and suppliers.”³⁸ OSDBU are also responsible for helping small businesses receive payment, respond to insourcing, and other responsibilities intended to promote small contractors. Many new responsibilities were added to the OSDBU job description in the FY 13 NDAA, which also increased the independence of the office.³⁹

II. Issues Before the Subcommittee

Having explained the roles of each of the small business advocates, this memorandum now turns to areas where the Subcommittee may wish to suggest legislative changes to these programs.

a. PCR Review of Reserved Contracts

The PCR is the last best defense of small businesses when contracts are being structured in a way that limits small business participation. The Subcommittee has held numerous hearings exploring how contracts that include small business set-asides, partial set-asides, or small business reserves may still be harmful to small businesses and to principles of competition, specifically in cases of strategic sourcing and consolidation. Indeed, a contract may be a total small business contract and still be consolidated, meaning that many small businesses were unable to compete.

Therefore, it is problematic that SBA’s regulations provide that the PCR will only, “review all acquisitions that are not set-aside or reserved for small businesses above or below the Simplified Acquisition Threshold.”⁴⁰ Thus, none of the Federal Strategic Sourcing Contracts – which have excluded thousands of small competitors – are subject to PCR review.⁴¹ The Subcommittee is interested in learning whether this restriction keeps PCRs from reviewing contracts of significant importance to small businesses.

b. PCR Input on Subcontracting Plans

In a 2011 report, the Government Accountability Office (GAO) suggested that a way to increase the efficacy of PCRs was to “allow PCRs to dispute a procurement if their recommendations on a subcontracting plan were not implemented.”⁴² This would force the contracting officer to listen to the PCR on subcontracting, and serve to increase subcontracting goals and opportunities for small businesses. Agencies opposed this option because they “did not think the PCRs had enough information about the overall contract or the prime contractor to accurately assess the subcontracting plan.”⁴³ GAO also noted that this would require a statutory change.⁴⁴ However, given the documented decline in small business subcontracting, perhaps this suggestion deserves a second look.⁴⁵

³⁸ *Id.* at § 644(k)(5).

³⁹ For a full list of responsibilities, see 15 U.S.C. § 664(k).

⁴⁰ 13 C.F.R. § 125.2(b)(i).

⁴¹ *See, e.g.*, Committee Memorandum, “Contracting and Industrial Base II: Bundling, Goaling, and the Office of Hearings and Appeals” 2-18 (2015) available at http://smbiz.house.gov/uploadedfiles/3-17-2015_hearing_memo.pdf.

⁴² PROCUREMENT CENTER REPRESENTATIVES at 8.

⁴³ *Id.* at 28.

⁴⁴ *Id.*

⁴⁵ Committee Memorandum, “Continuing Challenges for Small Contractors” (2015), available at http://smbiz.house.gov/uploadedfiles/11-18-2015_hearing_memo.pdf

c. Post Award Compliance

The PCRs, BOS, and OSDBUs exert a great deal of effort to help small businesses obtain contracts, but very little effort is made to help small businesses understand the compliance requirements that come with that contract. This can lead to the small business giving the government the good or service it desires in a successful fashion, but failing due to regulatory peculiarities. There are private sector resources available to assist these small companies, some of whom will testify at the hearing. Therefore, the Subcommittee wishes to consider how to best connect small businesses with these resources, including using the existing small business advocates.

d. Job Descriptions

Both the CMR and the BOS lack clear, up to date job descriptions. The Subcommittee will consider whether providing this direction in statute could help ensure that each of these advocates is better able to fulfill the spirit of the Act. Further, it could prevent SBA from diverting these individuals to fill other roles.

e. Contracts Below the Simplified Acquisition Threshold

Small businesses have priority for contracts for less than \$150,000; however, the Subcommittee on Investigations, Oversight, and Regulations heard earlier this year that as much as \$6 to \$10 billion in these awards were made by VA annually without considering small business.⁴⁶ These purchases were made using government credit cards, and ignored all statutory competition requirements. In order to ensure that this fraud is not repeated, the Subcommittee questions whether the OSDBU should act as check on these awards.

f. Lack of Regulatory Action

One overarching problem for the PCRs, CMRs, BOSs, and OSDBUs is that the SBA's regulations and the Federal Acquisition Regulation have not kept up with changes to the Small Business Act. Consequently, these individuals are unsure what set of rules to follow and enforce. The Subcommittee wishes to hear suggestions on how to improve this rapidly compounding problem.

III. Conclusion

The small business advocates are the individuals small business concerns interact with most frequently. Their ability to perform as Congress intended is critical to the success of these firms. The Subcommittee hopes to hear from the witnesses on ways to provide better support to the advocates and, in turn, the small businesses.

⁴⁶ Committee Memorandum, "Manipulation and Fraud in the Reporting of VA Small Business Goals" (2015), available at http://smbiz.house.gov/uploadedfiles/6-23-2015_hearing_memo.pdf.

Appendix A – Procurement Center Representatives of the SBA

	Name	ACTIVITIES COVERED
1.	<p>KEITH WAYE (CT, ME, MA, NH, NJ, NY, RI) Edward Muskie Federal Building 68 Sewall Street, Room 512 Augusta, ME 04330 Tel: (207) 622-8554 Cell: (207) 877-4777 Fax: (207) 622-8277 E-Fax: (202) 481-6156 keith.waye@sba.gov</p>	<p>VA Healthcare Systems – VISN #1 – New England Naval Submarine Base (NAVFAC), Groton, CT National Guard and Air National Guard, MA, CT, & RI Army National Guard, Augusta, ME Air National Guard, Bangor, ME Environmental Protection Agency, Boston, MA Department of Interior-National Park Service, Boston, MA Westover Air Reserve Base, Chicopee, MA, National Guard and Air National Guard, MA Department of Transportation, VOLPE Transportation System Center, Cambridge, MA Department of Labor, Boston, MA Soldiers Systems Center, Natick, MA Portsmouth Naval Shipyard–Portsmouth, NH Army National Guard – NH Air National Guard –NH VA Healthcare Systems – VISN #3 NJ VA Healthcare Systems - VISN #2 – Albany, NY VA Healthcare Systems – VISN #3 – Bronx, NY National Guard and Air National Guard, RI Department of the Navy, Naval Undersea Warfare Center Division, Newport, RI Army National Guard – VT Air National Guard – VT</p>

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<p>2.</p>	<p>ISAAC V. ROPER CHARLES (MA,NY, PR, USVI) 26 Federal Plaza, Room 3100 New York, New York Tel: (212) 264-3198 Fax: (202) 481-0462 Isaac.ropercharles@sba.gov</p>	<p>U. S. Army Corps of Engineers, Concord, MA General Services Administration, Boston, MA GSA, Federal Acquisition Service – New York, NY GSA, Public Buildings Service – New York, NY U.S. Army Corps of Engineers–New York, NY U.S. Air Force Research Laboratory, Rome, NY U.S. Army Corps of Engineers – Buffalo, NY U.S. Army Mission and Installation Contracting Command, Fort Drum, NY U.S. Army Material Command – Watervliet Arsenal, Watervliet, NY National Guard Bureau, United States Property and Fiscal Office for New York, Latham, NY U.S. Military Academy–West Point, NY General Services Administration, PR/USVI</p>
<p>3.</p>	<p>MICHAEL CECERE (MA, NJ, USVI, PR) U.S. Army Contracting Command - New Jersey Attn: SBA, Bldg. 1610 Picatinny Arsenal, NJ 07806-5000 Tel: (973) 724-6574 Fax: (973) 724-5704 michael.p.cecere.civ@mail.mil</p>	<p>U.S. Air Force Life Cycle Management Center, Hanscom AFB, MA U.S. Air Force 87th Contracting Squadron, McGuire AFB, NJ (Joint Base McGuire – Dix – Lakehurst) U.S. Army Contracting Command - New Jersey, Picatinny Arsenal, NJ U.S. Army Contracting Command - New Jersey, Fort Dix, NJ (Joint Base McGuire – Dix – Lakehurst) U.S. Naval Air Warfare Center, Aircraft Division – Lakehurst, NJ (Joint Base McGuire – Dix – Lakehurst) U.S. Purchasing & Fiscal Office, National Guard Bureau, Fort Dix, NJ (Joint Base McGuire – Dix – Lakehurst) Department of Veterans Affairs, Technology Acquisition Center, Eatontown, NJ U.S. Army Mission Installation and Contracting Command - Fort Buchanan, PR</p>
<p>4.</p>	<p>RANDALL S. JOHNSTON (DC, DE, MD, PA, VA) Naval Air Station – Patuxent River 22473 Millstone Rd. B505 Patuxent River, MD 20670-1127 Tel: (202) 503-6853 E-Fax: (202) 481-4547 randall.johnston@sba.gov</p> <p>Also serves as Deputy Director for Region II</p> <p>Also provides receipt of Certificate of Competency referrals.</p> <p>Also serves as the size specialist.</p>	<p>Agency for International Development (USAID), HQ, Washington DC DoD - Naval Air Systems Command - Patuxent River, MD DoD - Naval Air Warfare Center Craft Division - Patuxent River, MD DoD - Navy Surface Warfare Center - Indian Head, MD DoD – Navy Surface Warfare Center – Dahlgren, VA</p>

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<p>5.</p>	<p>CLAUDE L. CABLE (DC, DE, MD, VA) U.S. Army Aberdeen Proving Ground 3073 Building, Room 105 Aberdeen, MD 21005 Tel: (443) 966-2303 Fax: (202) 481-6411 claude.l.cable@us.army.mil Claude.cable@sba.gov</p>	<p>DoD - Washington Headquarters Services (WHS) Pentagon, Washington D.C. DoD – USAF, Dover AFB Delaware Air National Guard DoD - U.S. Army – Aberdeen Proving Grounds (RDECOM, CECOM), MD DoD - U.S. Army – Fort Meade, MD Health & Human Services, Center for Medicare and Medicaid Services (CMS), Baltimore, MD DoD - Army Corps of Engineers – Baltimore, MD DoD - U.S. Army - National Capital Region Contracting Center, Alexandria, VA DoD U.S. Army APG, Fort Belvoir Activity, VA DoD - Washington Headquarters Services (WHS) Pentagon, Arlington, VA</p>
<p>6.</p>	<p>BERNARD DURHAM (DC, MD) NASA Goddard Space Flight Center Building 8, Code 210 Greenbelt, MD 20771 Tel: (301) 286-4378 Fax: (202) 481-0427 Bernard.durham@sba.gov or bernard.durham@dhs.gov</p>	<p>NASA HQ – Washington, DC Department of Homeland Security - Washington, DC Department of State, HQ – Washington, DC GSA/Regional Office Public Buildings Service - Washington, DC Social Security Administration, HQ – Washington DC Department of Housing & Urban Development, HQ, Washington DC NASA, Goddard SFC–Greenbelt, MD</p>
<p>7.</p>	<p>MARTHA HOOKS (DC, PA, VA) NASA Langley Research Center Bldg. 1195B, Rm. 230, MS 144 Hampton, VA 23681-2199 Tel: (757) 864-6859 Fax: (202) 481-4752 Martha.hooks@sba.gov</p>	<p>DoD – National Geospatial Intelligence Agency (NGA), Washington DC DoD - Naval Sea Systems Command–Washington, DC DoD - NAVFAC, Chesapeake Div.–Washington, DC DoD - NAVFAC Headquarters–Washington, DC DoD - Military Sealift Command (MSC) HQ, Washington DC DoD – U.S. Army Corps of Engineers, Philadelphia, PA DoD - NAVSUP Fleet Logistics Center, Philadelphia, PA GSA, Mid-Atlantic Region, Philadelphia, PA National Park Service, Philadelphia, PA DoD - Army Corps of Engineers–Norfolk, VA NASA, Langley Research Center- Hampton, VA DoD – US Army - Mission & Installation Contracting Command – Ft. Eustis and Ft. Lee, VA DoD - NAVSUP Fleet Logistics Center–Norfolk, VA DoD - NAVFAC Atlantic Division–Norfolk, VA DoD - Military Sealift Command (MSC), Norfolk, VA</p>

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<p>8.</p>	<p>ANNE MASTRINCOLA (DC, VA) DLA Aviation Building 33E 118G 8000 Jefferson Davis Highway Richmond, VA 23297-5124 Tel: (804) 279-3690 Fax: (202) 481-6409 anne.mastrincola@dla.mil or anne.mastrincola@sba.gov</p>	<p>Dept of Commerce, Washington DC DoD - DLA Aviation –Richmond, VA DoD - USMC, RCO Quantico, VA DoD - USMC, MARCORSSYSCOM, Quantico, VA</p>
<p>9.</p>	<p>ANNETTE MERRION (DC, VA) U.S. Department of Agriculture 1400 Independence Ave., SW AG Stop 9501, Room 1085, South Bldg. Washington, DC 20250-9501 Tel: (202) 720-6986 Fax: (202) 741-6712 annette.merrion@dm.usda.gov</p>	<p>Department of Agriculture HQ, Washington, DC, Resident Department of Transportation, HQ – Washington, DC, Resident Environmental Protection Agency, HQ – Washington DC Department of Education, HQ – Washington DC DoD - Walter Reed Medical Activity, Washington, DC DoD – Defense Health Agency (formally TRICARE), Washington, DC DoD – All other Fort Belvoir activities, VA</p>
<p>10.</p>	<p>HOWARD PARKER (DC, MD, VA) Department of Energy - Resident 1000 Independence Avenue, SW Room 5B-148 Washington D.C. 20585 Fax: (202) 292-3492 Tel: (202) 503-8862 howard.parker@gsa.gov</p>	<p>Department of Energy (DOE) HQ, Washington, DC General Services Administration, HQ - Washington, DC Department of the Interior, HQ – Washington, DC Office of Personnel Management (OPM) Washington, DC DoD - Army Medical Research and Materiel Command - Fort Detrick, MD GSA - Federal Supply Service - Arlington, VA GSA - Federal Technology Service - Fairfax, VA GSA - National Furniture Center - Arlington, VA GSA - Automotive Division - Arlington, VA</p>

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<p>11.</p>	<p>RICK SACIDOR (PA) DLA Defense Supply Center Philadelphia 700 Robbins Ave Mail Code 655 15th/6099 Philadelphia, PA 19111-1111 Tel: (215) 737-5912 Fax: (202) 481-5135 Ricardo.sacidor@sba.gov</p>	<p>DoD - DLA Troop Support –Philadelphia, PA - Resident DoD - DLA Defense Contracting Services Offices - Philadelphia, PA - Resident DoD - Naval Undersurface Warfare Center – Philadelphia, PA DoD - U.S. Army Contracting Command (ACC) Red stone - Chambersburg, PA DoD - DLA Distribution-New Cumberland, PA DoD - Letterkenny Army Depot - Chambersburg, PA DoD - Naval Sea Logistics Center – Mechanicsburg, PA DoD - NAVSUP Weapon Systems Support–Mechanicsburg, PA DoD - NAVSUP Weapon Systems Support-Philadelphia, PA DoD - DLA Maritime Detachment – Mechanicsburg, PA DoD - DLA Aviation Detachment - Philadelphia, PA DoD – NAVSUP HQ – Mechanicsburg, PA DoD – Carlisle Army Barracks, PA DoD – Tobyhanna Army Depot DoD – Naval Surface Warfare Center – Carderock Division</p>
<p>12.</p>	<p>BARBARA WEAVER (DC, MD, PA,WV) 3610 Collins Ferry Road, Building 39, Room 39 Morgantown, WV 26505 Tel: (304) 904-0991 Fax: (202) 481-6454 Barbara.weaver@sba.gov</p>	<p>Department of Health & Human Services, HQ (ACF, AOA, ASPR, BARDA, OS/PSC, SAMHSA), Washington DC National Institutes of Health (NIH), Rockville, MD Health Resources & Services Administration (HRSA), Rockville, MD Indian Health Service (HIS), Rockville, MD Food & Drug Administration (FDA), Rockville, MD DOE - National Energy Technology Centers –Pittsburgh, PA DoD - Army Corps of Engineers – Pittsburgh, PA All activities within the state of West Virginia to include: DOE - National Energy Technology Centers – Morgantown, WV DoD - Army Corps of Engineers – Huntington, WV DOJ - FBI Criminal Justice Information Service – Clarksburg, WV Department of Treasury - Bureau of Public Debt – Parkersburg, WV</p>

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<p>13.</p>	<p>MARTINA WILLIAMS (DC, VA) U.S. Department of the Treasury 655 15th Street, NW, Room 6B103 Mail Code 655 15th/6099 Washington, DC 20220 Tel: (202) 622-3804 Fax: (202) 481-2204 Martina.Williams@do.treas.gov</p>	<p>Department of the Treasury, HQ – Washington, DC Department of Veteran Affairs, HQ - Washington, DC Department of Labor, HQ – Washington, DC National Science Foundation, Washington, D.C. Nuclear Regulatory Commission, HQ – Washington, DC DoD - Defense Information Systems Agency– DITCO-NCR Fort Meade, MD National Guard Bureau – HQ – Alexandria, VA</p>
<p>14.</p>	<p>GARY HEARD (AL, MS) Bldg. 5303, Room 3135 Redstone Arsenal, AL 35898-5150 Tel: (256) 842-6240 Fax: (256) 842-0091 gary.heard@sba.gov</p> <p>Also serves as Commercial Market Representative for Alabama</p>	<p>42nd Contracting Squadron – Maxwell AFB, AL Defense Logistics Agency – Redstone Arsenal, AL Program Executive Office Enterprise Information Systems (PEO-BES) – MAFB-Gunter Annex, AL U.S. Army Aviation & Missile Command – Redstone Arsenal, AL U.S. Army Engineering & Support Center, Huntsville – Huntsville, AL 81st Contracting Squadron – Keesler AFB, MS</p>
<p>15.</p>	<p>DOUGLAS GERARD (AL, MS, TN) NASA, Marshall Space Flight Center Building 4200, Room 228A Marshall Space Flight Center, AL 35812 Tel: (256) 544-0681 Fax: (202) 481-0618 douglas.gerard@sba.gov</p> <p>Also serves as Commercial Market Representative for Mississippi</p>	<p>Anniston Army Depot (ANAD) – Anniston, AL Fort Rucker – Daleville, AL Marshall Space Flight Center (MSFC) – Marshall Space Flight Center, AL Missile Defense Agency (MDA) – Huntsville, AL U.S. Army Space & Missile Defense Command (SMDC) – Huntsville, AL U.S. Army Corps of Engineers, Vicksburg District – Vicksburg, MS U.S. Army Corps of Engineers, ERDC – Vicksburg, MS NASA, Shared Services Center (NSSC) – Shared Services Center, MS NASA, Stennis Space Center – Stennis Space Center, MS U.S. Naval Oceanographic Office, Stennis, MS U.S. Army Corps of Engineers, Vicksburg, MS U.S. Army Corps of Engineers, Engineering Research Division, Vicksburg, MS Veterans Administration VISN 16 Medical group, Mississippi District US Property & Fiscal Office, MS Army National Guard, Jackson, MS Naval Facilities Engineering Command PWD Mid-South – Millington, TN U.S. Army Corps of Engineers, Memphis District – Memphis, TN</p>

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<p>16.</p>	<p>THOMAS ROGERS (AL, NC) 109 Saint Joseph Street Room 2004 Mobile, AL 36602 251-441-5522 Office 251-348-9921 Cell Phone thomas.rogers@sba.gov or thomas.a.rogers@usace.army.mil</p>	<p>U.S. Army Corps of Engineers, Mobile District – Mobile, AL Air Force SOCONS (Special Operations Command) Hurlburt Field, FL NSWC / NAVSEA (Navy Surface Warfare Center) Panama City, FL 325th Contracting Squadron, Tyndall AFB, FL Mission Installation Contracting Command (MICC) – Fort Bragg, NC National Institute of Environmental Health Sciences (NIEHS)–Research Triangle Park, NC U.S. Army Medical Center (WOMACK) – NC U.S. Army Special Operations Command – Fort Bragg, NC</p>
<p>17.</p>	<p>SCOTT NIRK (FL) South Florida District Office 100 S. Biscayne Blvd. 7th Floor Miami, FL 33131 Tel: (305) 536-5521, x158 Fax: (305) 536-5058 scott.nirk@sba.gov</p> <p>Also serves as Commercial Market Representative for Florida</p>	<p>ACC 410th CSB – Miami, FL Dept. of the Air Force, 482nd Fighter Wing/Contracting Flight – Homestead ARB, FL Dept. of Homeland Security, U.S. Coast Guard, Civil Engineering Unit Miami, – Miami, FL Joint Interagency Task Force South (JIATFS) – Key West, FL U.S. Dept. of State, Regional Procurement Support Office, Florida Regional Ctr. – Fort Lauderdale, FL U.S. Dept. of Veterans Affairs – Bay Pines, FL U.S. Dept. of Veterans Affairs, Acquisition Service Area Office East 8 – Miami, FL</p>
<p>18.</p>	<p>ARLEEN L. BOYD-ALSTON (FL, GA) NAVFAC Bldg. 902, 2nd Floor Box 30 Naval Air Station Jacksonville, FL 32212 Tel: (904) 542-6220 Fax: (202) 481-2755 arleen.boyd-alston@sba.gov</p> <p>Also serves as Commercial Market Representative for Florida</p>	<p>U.S. Army Corps of Engineers - Jacksonville, FL NAVSUP Fleet Logistics Center Jacksonville - Jacksonville, FL Navy Facilities Engineering Command Southeast - Jacksonville, FL Navy Field Engineering & Acquisition Division (NAVFAC ROICC) - Pensacola, FL Navy Field Engineering & Acquisition Division (NAVFAC-SE PWD) – Pensacola, FL Naval Hospital - Jacksonville, FL U.S. Property and Fiscal Office for Florida (USPFO-FL) – St. Augustine, FL Dept of Veteran Affairs Hospital- Gainesville, FL NAVSEA SERMC- Mayport, FL SWFLANT - Kings Bay, GA Federal Law Enforcement Training Centers (FLETC) Brunswick, GA</p>

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<p>19.</p>	<p>THOMAS VAN HORN (FL) Naval Air Warfare Center – Training Systems Division 12350 Research Blvd. Orlando, FL 32826-3224 Tel: (407) 380-8210 Fax: (407) 380-8232 thomas.vanhorn@sba.gov</p> <p>Also serves as Commercial Market Representative for Florida</p>	<p>6th Contracting Squadron – MacDill AFB, FL 45 CONS – Patrick AFB, FL AFISRA/A7KR Contracting Activity – Patrick AFB, FL NASA Kennedy Space Center- Titusville, FL Naval Air Warfare Center, Training Systems Division Orlando (NAWCTSD) – Orlando, FL USSOCOM HQ – MacDill AFB, FL U.S. Army PEO STRI – Orlando, FL U.S. Dept. of Veterans Affairs – Tampa, FL U.S. Dept. of Veterans Affairs – Orlando, FL</p>
<p>20.</p>	<p>DINA INHULSEN (GA) 50 Richard Ray Blvd, Building 205 Robins AFB, GA 31098 Tel: (478) 926-5874 Fax: (478) 926-3832 dina.inhulsen@sba.gov</p> <p>Also serves as Commercial Market Representative for Georgia</p>	<p>23 CONS/LGC, Base Contracting Activity – Moody AFB, GA Air Force Reserve Command – Robins AFB, GA Defense Logistics Agency (DLA), Aviation Warner Robins – Robins AFB, GA Mission and Installation Contracting Command – Fort Benning, GA Headquarters U.S. Army & Signal Center & Southeast Health Care Acquisition Activity – Fort Gordon, GA Marine Corps Logistics Command – Albany, GA Warner Robins Air Logistics Complex – Robins AFB, GA</p>
<p>21.</p>	<p>KENNETH SILVIA (GA, SC) U.S. Army Corps of Engineers 100 West Oglethorpe Avenue Savannah, GA 31401 Tel: (912) 652-5723 Fax: (202) 481-2932 kenneth.silvia@sba.gov</p> <p>Also serves as Commercial Market Representative for North Carolina and South Carolina</p> <p>Also serves as Special Assistant to Area III Director</p>	<p>U.S. Army Corps of Engineers, Savannah District – Savannah, GA 20th Contracting Squadron – Shaw AFB, SC Dept. of Energy, Savannah River Site – Aiken, SC Fort Jackson, SC Joint Base Charleston – Charleston, SC Space & Naval Warfare Systems Center – Charleston, SC USAFCENT – Shaw AFB, SC U.S. Army Corps of Engineers, Charleston District – Charleston, SC South Carolina National Guard – Columbia, SC</p>

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<p>22.</p>	<p>JOYCE THURMOND (GA) 233 Peachtree Street NE, Suite 1900 Atlanta, GA 30303 Tel: (404) 331-7587, x205 Fax: (404) 331-2956 joyce.thurmond@sba.gov</p> <p>Also serves as Area Director for Region III</p> <p>Also serves as Commercial Market Representative for Georgia</p> <p>Also serves as Certificate of Competency Coordinator for Region III</p>	<p>Centers for Disease Control and Prevention (CDC) – Atlanta, GA</p> <p>Dept. of Interior – Atlanta, GA</p> <p>Dobbins AFRC – Marietta, GA</p> <p>General Services Administration – Atlanta, GA</p> <p>Veterans Administration (VAMC) – Decatur, GA</p>
<p>23.</p>	<p>GINA L. HOLMAN (KY, NC, TN) Kentucky District Office 600 Dr. Martin Luther King Jr. Place, Room 188 Louisville, KY 40202 Tel: (502) 582-5971, x240 Fax: (502) 582-6507 Gina.Holman@sba.gov</p> <p>Also serves as Commercial Market Representative Kentucky and Tennessee</p>	<p>Blue Grass Army Depot – Richmond, KY</p> <p>Mission and Installation Contracting Command Center – Fort Campbell, KY</p> <p>Mission and Installation Contracting Command Center – Fort Knox, KY</p> <p>U.S. Army Corps of Engineers, Louisville District – Louisville, KY</p> <p>Army Research Laboratory's Army Research Office (ARO), Research Triangle Park – Durham, NC</p> <p>Dept. of the Air Force Base, 4th Contracting Squadron – Seymour Johnson AFB, NC</p> <p>Environmental Protection Agency – Research Triangle Park, NC</p> <p>U.S. Army Corps of Engineers, Wilmington District – Wilmington, NC</p> <p>U.S. Army Corps of Engineers, Nashville District – Nashville, TN</p> <p>U.S. Department of Energy – Oak Ridge TN</p> <p>Veterans Affairs (VISN 9) – Murfreesboro, TN</p> <p>Arnold Engineering Development Complex (AEDC) – Tullahoma, TN</p>
<p>24.</p>	<p>IVETTE MESA BASCUMBE (NC) 100 South Biscayne Blvd., 7th Floor Miami, FL 33131 Phone: (305) 536-5521 Ext. 182 Fax: (202) 481-2273 ivette.bascumbe.mesa@sba.gov</p>	<p>Naval Facilities Engineering Command (NAVFAC), Mid-Atlantic – Camp Lejeune, NC</p> <p>Marine Corps Air Station – Cherry Point, NC</p> <p>Marine Corps Installation East, MCB Camp Lejeune (MCIEAST) – Jacksonville, NC</p>

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<p>25.</p>	<p>ROBERT TAYLOR (MT, WY) Director 4300 Amon Carter Boulevard, Suite 116 Fort Worth, TX 76155 (817) 684- 5302 Fax: (202) 481- 5247 robert.c.taylor@sba.gov Also serves as Director for Region V</p>	<p>All Wyoming U.S. Department of Interior, Bureau of Reclamation – Billings, MT Malmstrom Air Force Base – Great Falls, MT</p>
<p>26.</p>	<p>MARIAN TAYLOR (AK) 420 L Street, Suite 300 Anchorage, AK 99501 Tel: (907) 271-2297 Fax: (907) 271-2262 marian.taylor@sba.gov Also serves as Commercial Market Representative for Alaska</p>	<p>U.S. Army Corps of Engineers – Anchorage, AK Eielson Air Force Base – Fairbanks, AK Joint Base Elmendorf – Richardson (JBER) – Anchorage, AK Fort Wainwright (MICC), Fairbanks, AK Fort Greely, Delta Junction, AK U.S. Department of Homeland Security – U. S. Coast Guard, Juneau & Kodiak AK</p>
<p>27.</p>	<p>TRACEY BROWN (AZ) 2828 North Central Ave, Suite 800 Phoenix, AZ 85004-1093 Tel: (602) 745-7217 Fax: (602) 745-7210 tracey.brown@sba.gov Also serves as Commercial Market Representative for Arizona</p>	<p>Davis-Monthan Air Force Base – Tucson, AZ U.S. Department of the Interior – Bureau of Reclamation – Phoenix, AZ U.S. Department of the Interior – Nation Business Center – Sierra Vista, AZ U.S. Army Contracting Command – Aberdeen Proving Ground Huachuca Division – Sierra Vista, AZ Luke Air Force Base – Glendale, AZ U.S. Army, Mission & Installation Contracting Command (MICC) – Yuma Proving Ground – Yuma, AZ</p>
<p>28.</p>	<p>PAUL CHANN (CA) 455 Market Street, Suite 600 San Francisco, CA 94105 Tel: (415) 744-8481 Fax: (415) 744-0314 paul.chann@sba.gov</p>	<p>U.S. Army Corps of Engineers – Sacramento, CA U.S. General Services Administration (GSA) – San Francisco, CA NASA – Ames Research Center – Moffett Field, CA</p>

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<p>29.</p>	<p>AARON PARRA (CA) 330 North Brand Blvd., Suite 1200 Glendale, CA 91203 Tel: (818) 552-3297 Fax: (818) 552-3221 aaron.parra@sba.gov</p> <p>Also serves as Certificate Competency Coordinator</p>	<p>U.S. Air Force Flight Test Center – Edwards Air Force Base (AFB), CA NASA – Armstrong Flight Research Center – Edwards AFB, CA U.S. Army, National Training Center – Fort Irwin, CA Naval Surface Warfare Center – Port Hueneme, CA Naval Facilities Expeditionary Logistics Center – Port Hueneme, CA Naval Surface Warfare Center – Corona, CA U.S. Army Corps of Engineers – Los Angeles, CA U.S. Naval Air Warfare Center, Weapons Division (NAWCWPNS) – China Lake, CA U.S. Air Force, Space & Missile Systems Center (SMC) – El Segundo, CA Vandenberg Air Force Base – Lompoc, CA U.S. Navy, Fleet Logistics Center San Diego – San Diego, CA U.S. Marine Corp, Camp Pendleton – Oceanside, CA U.S. Naval Medical Center – San Diego, CA U.S. Naval Facilities Engineering Command (NAVFAC) Southwest – San Diego, CA NAVFAC – Camp Pendleton – Oceanside, CA U.S. Navy, Regional Maintenance Center Southwest – San Diego, CA U.S. Space & Naval Warfare Command (SPAWAR) – San Diego, CA</p>
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<p>30.</p>	<p>LAURENCE ORR (HI, GUAM & NORTHERN MARIANAS, JAPAN) Naval Facilities Engineering Command – Pacific 258 Makalapa Drive, Suite100 Pearl Harbor, HI 96860-3134 Tel: (808) 474-7317 Fax: (808) 474-3387 laurence.orr@navy.mil</p>	<p>Commander, Naval Forces Marianas (COMNAVMAR), Guam Navy Regional Office in Charge of Construction, Guam Andersen Air Force Base, Guam Department of Defense Education Activity (DODEA) – Guam & Okinawa, Japan U.S. Navy, Fleet Logistics Center – Pearl Harbor, HI Joint Base Pearl Harbor – Hickam (JBPHH) – Pearl Harbor, HI Naval Facilities Engineering Command (NAVFAC) Hawaii & Pacific – Pearl Harbor, HI U.S. Army Pacific & U. S. Army Garrison – Fort Shafter, HI U.S. Army Corps of Engineers – Fort Shafter, HI Defense Logistics Agency – Hawaii Pacific Air Forces Command – JPBPP U.S. Marine Corps Base Hawaii – Kaneohe, HI Tripler Army Hospital, TAMC – Honolulu, HI Department of Homeland Security, U.S. Coast Guard – Sand Island, HI Defense Information Systems Agency, DITCOPAC – Pearl Harbor, HI National Parks Service, Hawaii Volcano National Park, HI</p>
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<p>31.</p>	<p>KEVIN MICHAEL (ID, OR, WA) 400 15th SW Auburn, WA 98001-1128 Tel: (253) 931-7161 Fax: (253) 931-7743 kevin.michael@sba.gov</p>	<p>Mountain Home Air Force Base – Mountain Home, ID Department of Energy (DOE) – Idaho Falls, ID Department of the Interior (DOI), Bureau of Reclamation – Boise, ID U.S. Army Corps of Engineers – Portland, OR Oregon National Guard – Portland, OR Department of Agriculture, U.S. Forest Service – Portland, OR DOI, Bureau of Indian Affairs – Portland, OR U.S. General Services Administration (GSA) – Auburn, WA U.S. Army Corps of Engineers – Seattle, WA U.S. Army Corps of Engineers – Walla Walla, WA Department of Energy (DOE) – Richland, WA Department of Homeland Security, U.S. Coast Guard – Seattle, WA Department of Interior (DOI), Bureau of Indian Affairs – Seattle, WA Fairchild Air Force Base – Spokane, WA U.S. Navy, Fleet Logistics Center Puget Sound – Bremerton, WA Naval Facilities Engineering Command (NAVFAC) Northwest – Silverdale, WA Joint Base Lewis-McChord (JBLM) – Tacoma, WA Naval Underwater Weapons Center (NUWC) – Keyport, WA</p>
<p>32.</p>	<p>GEORGE DUPIN III (NV) City Centre Plaza 300 South Fourth Street, Suite 400 Las Vegas, NV 89101 Tel: (702) 388-6651 Fax: (702) 388-6469 george.dupin@sba.gov</p>	<p>U.S. Department of the Interior, Bureau of Reclamation – Boulder City, NV Department of Energy (DOE) – Nevada Operations Division – Las Vegas, NV Nellis Air Force Base – Las Vegas, NV</p>
<p>33.</p>	<p>BRENT OWENS (UT) 6038 Aspen Avenue, CE, Bldg. 1289 Hill Air Force Base, UT 84056-5805 Tel: (801) 775-4141 Fax: (801) 777-5366 brent.owens@hill.af.mil</p>	<p>Hill Air Force Base, UT Defense Logistics Agency (DLA), Hill AFB, Utah Army Dugway Proving Grounds, Utah Department of the Interior, Bureau of Reclamation, Salt Lake City, Utah</p>

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<p>34.</p>	<p>JOHN BAGAASON (WA) 2401 Fourth Avenue, Suite 400 Seattle, WA 98121 Tel: (206) 553-8546 Fax: (206) 553-6263 john.bagasson@sba.gov</p>	<p>All Washington State</p>
<p>35.</p>	<p>DWIGHT JOHNSON (IL, IA, MN, NE, ND, SD) SBA Nebraska District Office 10675 Bedford Avenue, Suite 100 Omaha, NE 68134 Tel: (402) 221-7206 Fax: (202) 481-1770 dwight.johnson@sba.gov</p> <p>Also serves as Commercial Market Representative for Iowa, Kansas, Missouri, Nebraska, Minnesota, North Dakota, and South Dakota</p>	<p>US Army Sustainment Command, Rock Island, IL U.S. Army Joint Munitions Command, Rock Island, IL U.S. Army Corps of Engineers, Rock Island District, Rock Island, IL Rock Island Arsenal Joint Manufacturing and Technology Center, Rock Island, IL US Army Garrison-Rock Island Arsenal, Rock Island, IL First U.S. Army, Rock Island, IL Dept. of Veterans Affairs Medical Center-Iowa City, IA United States Property and Fiscal Office-Des Moines, IA U.S. Corps of Engineers-St. Paul District, St. Paul, MN U.S. Air Force-Minneapolis-St. Paul, IAP-ARS, Minneapolis, MN U.S. DOI Fish and Wildlife Services, Region 3, Contract & Facilities Management, Fort Snelling, MN U.S. Department of Veterans Affairs Medical Center, Minneapolis, Minneapolis, MN U.S. Department of Veterans Affairs Medical Center, St. Cloud, MN USDA Animal Plant Health Inspection Services, Minneapolis, MN United States Property and Fiscal Office, Little Falls, MN Army Corps of Engineers–Omaha, NE Offutt AFB–NE National Park Service, Regional Office - NE Dept. of Veterans Affairs Medical Center–Omaha, NE Dept. of Veterans Affairs Medical Center–Lincoln, NE United States Property and Fiscal Office-Lincoln, NE Grand Forks AFB, Grand Forks, ND Minot AFB-Minot, ND U.S. Department of Veterans Affairs Medical Center, Fargo, ND Air National Guard, Fargo, ND United States Property and Fiscal Office, Bismarck, ND</p>

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		<p>United States Property and Fiscal Office, Rapid City, SD</p> <p>USDA Black Hills National Forest, Custer, SD</p> <p>Bureau of Indian Affairs – Aberdeen, SD</p> <p>Ellis, AFB, Rapid City, SD</p> <p>U.S. Department of Veterans Affairs Medical Center, Hot Springs, SD</p> <p>U.S. Department of Veterans Affairs Medical Center, Sioux Falls, SD</p>
<p>36.</p>	<p>MARIA T. GALLOWAY (IL, KS, MO, OH) GSA Great Lakes Region ATTN: SBA-PCR 1710 Corporate Crossing, Suite 3 O'Fallon, IL 62269 Tel: (618) 622-5790 Fax: (202) 292-3883 maria.galloway@sba.gov</p>	<p>375 Contracting Squadron, Scott AFB, IL</p> <p>763rd Specialized Contracting Squadron (SCONS), Scott AFB, IL</p> <p>Defense Information Technology Contracting Organization (DITCO), Scott AFB, IL</p> <p>Illinois National Guards, Springfield, IL</p> <p>U.S. Transportation Command (USTRANSCOM), Scott AFB, IL</p> <p>Dept. of Veterans Affairs, Heartland Network-Leavenworth, KS</p> <p>Environmental Protection Agency, Kansas City, KS</p> <p>Fort Leavenworth-Leavenworth, KS</p> <p>Fort Riley-Junction City, KS</p> <p>McConnell AFB-Wichita, KS</p> <p>Corps of Engineers, St. Louis, MO</p> <p>Corps of Engineers-Kansas City, MO</p> <p>Defense Mapping Agency, St. Louis, MO</p> <p>Department of Commerce, NOAA, Kansas City, MO</p> <p>Department of Energy, Kansas City, MO</p> <p>Fort Leonard Wood, MO</p> <p>General Services Administration-Heartland Region, Kansas City, MO</p> <p>USDA Commodities Office-Kansas City, MO</p> <p>Whiteman AFB-Knobnoster, MO</p> <p>Defense Logistics Agency Defense Supply Center Columbus (DLA-LAND/DSCC)–Columbus, OH</p>

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<p>37.</p>	<p>JANIS E. KAISER (IL, WI) 500 W. Madison Street – Suite 1150 Chicago, IL 60661-2511 Tel: (312) 353-7442 Fax: (202) 481-6579 janis.kaiser@sba.gov</p>	<p>General Service Administration (GSA) Great Lakes Region - Chicago, IL Naval Facilities Engineering Command (NAVFAC) – NAVSTA Great Lakes, IL Veterans Affairs (VA) National Acquisition Center - Hines, IL U.S. Army Corps of Engineers (USACE) Chicago District - Chicago, IL Environmental Protection Agency (EPA) Region 5 – Chicago, IL Veterans Affairs (VA) Great Lakes Acquisition Center – Milwaukee, WI U.S. Army, Mission and Installation Contracting Command (MICC) - Fort McCoy, WI Volk Field Air National Guard Base, Camp Douglas, WI</p>
<p>38.</p>	<p>KATHERINE R. RAGLAND (IL, IN, OH) 8500 Keystone Crossing, Suite 400 Indianapolis, IN 46240 Tel: (317) 226-7272, x 129 Fax: (317) 226-7259 E-fax: (202) 292-3519 Katherine.ragland@sba.gov</p> <p>Also serves as Size Determination Specialist</p> <p>Also serves as Certificate of Competency Coordinator</p>	<p>Department of Energy, Argonne, IL NAVSEA Warfare Centers - Naval Surface Warfare Center - Crane, IN Naval Facility Engineering Command (NAVFAC) - Crane, IN Crane Army Ammunitions Activity (CAAA) - Crane, IN USPFO, Army National Guard Bureau - Indianapolis, IN Grissom Air Force Base Reserve, IN Defense Logistics Agency Defense Supply Center Columbus (DLA MARITIME/DSCC) Columbus, OH Defense Finance and Accounting Service (DFAS)—Columbus, OH</p>
<p>39.</p>	<p>PAMELA THOMPSON (MI, OH) SBA Representative TACOM-LCMC ATTN: SBA PCR, M/S 728 Bldg. 270, Room 1206-O Warren, MI 48397-5000 Tel: (586) 282-5513 Fax: (586) 574-5560 pamela.m.thompson24.civ@mail.mil</p>	<p>Army Tank Automotive & Armaments Command (TACOM)— Warren, MI Defense Logistics Agency Disposition Services - -Battle Creek, MI U.S. Army Corps of Engineers - Detroit, MI Defense Logistics Agency - Warren, MI Selfridge Air National Guard Base – Harrison Township, MI NASA –Glenn Research Center—Cleveland, OH Army National Guard, OH</p>
<p>40.</p>	<p>THOMAS KRUSEMARK (OH) SBA Representative SBA-PCR 2196 D Street, Building 39 Wright-Patterson AFB, OH 44533-7201 Tel: (937) 255-3333 Fax: (202) 481-6522 thomas.krusemark@sba.gov</p>	<p>Wright Patterson AFB—Dayton, OH EPA, Cincinnati, OH Department of Energy-Cincinnati, OH Veterans Administration, VISN 10, OH Air National Guard, Youngstown & Springfield, OH</p>

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<p>41.</p>	<p>PAUL STONE (AR, TX) U. S. Army Corps of Engineers Room 2C01 819 Taylor Street PO Box 17300 Fort Worth, TX 76102 Tel: (817) 886-1024 Fax: (202) 481-4874 paul.p.stone@usace.army.mil</p>	<p>Army Corps of Engineers–Little Rock, AR Pine Bluff Arsenal–Pine Bluff, AR Army Corps of Engineers Fort Worth, TX GSA Region VII–Fort Worth, TX Public Building Service Federal Acquisition Service Fort Hood–Killeen, TX Mission and Installation Contracting Command U.S. Army Test & Evaluation Command Red River Army Depot–Texarkana, TX</p>
<p>42.</p>	<p>VALERIE COLEMAN (AR, LA, OK, TX) NASA 2101 NASA Parkway Mail Code: BA111 Houston, TX 77058 Tel: (281) 483-1549 Fax: (281) 483-4326 valerie.j.coleman@nasa.gov Also serves as Commercial Market Representative for Southeast Texas</p>	<p>Dept. of Veterans Affairs – Fayetteville, AR Dept. of Veterans Affairs – North Little Rock, AR Dept. of Veterans Affairs – New Orleans, LA Dept. of Veterans Affairs - Shreveport, LA Dept. of Veterans Affairs – Alexandria, LA Dept. of Veterans Affairs – Muskogee, OK Dept. of Veterans Affairs – Tulsa, OK Johnson Space Center, NASA, Houston, TX Corps of Engineers, Galveston District, TX Dept. of Veterans Affairs – Houston, TX</p>
<p>43.</p>	<p>TANIKA L. PIERCE (AR, CO, TX) 4300 Amon Carter Boulevard, Suite 116 Fort Worth, TX 76155 (817) 684-5305 Fax: (202) 481-0331 tanika.pierce@sba.gov</p>	<p>Fort Carson–Colorado Springs, CO Peterson AFB–Colorado Springs, CO Schriever AFB–Colorado Springs, CO USAF Academy–Colorado Springs, CO Army Space Missile Defense Command-Colorado Springs, CO VISN 17 – Dallas, TX Sheppard AFB–Wichita Falls, TX Dyess AFB–Abilene, TX Little Rock AFB–Little Rock, AR</p>

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<p>44. COLLEEN BURNS (CO, NM, TX) 211 N. Florence Street, Suite 201 El Paso, TX 79901 Tel: (915) 834-4610 Fax: (915) 834-4689 colleen.burns@sba.gov</p>	<p>Department of Agriculture, Forest Service, Region II – Lakewood, CO Dept of Commerce, NIST Acquisition Management Division & NOAA – Boulder, CO Dept of Defense, Buckley AFB - Aurora, CO Dept. of Energy, Western Area Power Admin. - Golden, CO Dept. of Energy, Golden Field Office – Golden, CO Department of Housing and Urban Development, Western Field Contracting Operations – Denver, CO Dept of Interior, U.S. Geological Survey–Denver, CO Dept of Interior, U.S. Fish & Wildlife, DOL - Denver, CO Dept of Interior, Bureau of Land Management–Denver, CO Dept of Interior, Bureau of Reclamation–Denver, CO Dept of Interior, National Business Center – Lakewood, CO Dept of Interior, National Park Service Denver Service Center – Denver, CO Dept of Interior, National Park Service Intermountain Region–Denver, CO Dept of Interior, National Park Service WA Support Office – Lakewood, CO Dept of Interior, Bureau of Ocean Energy Management, Regulation & Enforcement – Denver, CO Dept of Transportation, Western Federal Lands Highway Division (WFLHD) – Lakewood, CO Department of Veteran Affairs, Denver Acquisition & Logistics Center (DALC) – Lakewood, CO Department of Veterans Affairs, Rocky Mountain Acquisition Center, SAO West, VISN19 – Glendale, CO General Services Administration–Denver, CO Small Business Administration (Contracting), Denver, CO Cannon AFB–Clovis, NM Federal Bureau of Prisons, Anthony, NM Holloman AFB-Alamogordo, NM White Sands Missile Range, White Sands, NM Veterans Affairs Hospital–Albuquerque, NM Fort Bliss- El Paso, TX El Paso VA Health Care System - El Paso, TX International Boundary and Water Commission - El Paso, TX William Beaumont Medical Center - El Paso, TX</p>
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Appendix A – Procurement Center Representatives of the SBA

<p>45.</p>	<p>RANDY MARCHIAFAVA (LA) U.S. Army Corps of Engineers CEMVN-SBA, Room 181 7400 Leake Avenue New Orleans, LA 70118 (504) 862-2992 Fax: (202) 292-3738 randy.j.marchiafava@usace.army.mil</p>	<p>Army Corps of Engineers–New Orleans, LA Army Joint Readiness Training Ctr.–Fort Polk, LA Barksdale AFB–Shreveport, LA NAVFAC Southeast – New Orleans, LA Space and Naval Warfare Systems Center Atlantic – New Orleans, LA US Department of Energy, Strategic Petroleum Reserve – New Orleans, LA Marine Forces Reserve, Regional Contracting Office- New Orleans, LA</p>
<p>46.</p>	<p>SALLY WALTON (NM) NNSA Service Center P.O. Box 5400 Albuquerque, NM 87185-5400 (505) 845-4578 Fax (202) 481-6150 sally.walton@doeal.gov</p>	<p>Corps of Engineers–Albuquerque, NM Department of Energy/National Nuclear Security Administration (NNSA) Albuquerque, NM Air Force Operational Test and Evaluation (AFOTEC) Albuquerque, NM Air Force Research Laboratory (AFRL) - Albuquerque, NM Air Force Nuclear Weapons Center (AFNWC) – Albuquerque, NM</p>
<p>47.</p>	<p>TERESA “TERRI” SHOOK (OK) Oklahoma District Office 301 NW 6th Street, Suite 116 Oklahoma City, OK 73102 (405) 609-8026 Fax: (202) 481-6448 teresa.shook@sba.gov</p>	<p>Army Corps of Engineers–Tulsa, OK DVA Medical Center–Oklahoma City, OK Ft. Sill Army Post–Lawton, OK Oklahoma City Air Logistics Ctr. – Tinker AFB, OK 72nd Contracting Wing – Tinker AFB, OK 38th EIG – Tinker AFB, OK Defense Logistics Agency – Tinker AFB, OK Altus AFB – Altus, OK Dept. of Energy/Southwest Power Administration – Tulsa, OK</p>
<p>48.</p>	<p>FRED LAGUNAS (TX) 3515 S. General McMullen, Bldg 171, Ste 7002 San Antonio, TX 78226-2081 Mail: 2261 Hughes Ave, Ste 161 HQ AFMC/SB OL-SBA Lackland AFB, TX 78236 Tel: 210-395-8924 FAX: 210-395-8927 alfredo.lagunas.1@us.af.mil Also serves as Commercial Market Representative for South Central Texas</p>	<p>Fort Sam Houston - San Antonio, TX Lackland AFB - San Antonio, TX Randolph AFB- San Antonio, TX Goodfellow AFB - San Angelo, TX</p>

Appendix A – Procurement Center Representatives of the SBA

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